

ASSESSMENT OF THE IMPACT OF RECAPITALIZATION ON SHARE PRICES AND LIQUIDITY OF INSURANCE COMPANIES IN NIGERIA

¹ALANI, G. O. & ²SANI, JOHN*

^{1&2}Department of Accountancy
The Federal Polytechnic, Idah, Kogi State, Nigeria

Email: takt2johnsani@gmail.com

*Correspondent author

Abstract

The study assessed the impact of recapitalization on Share Prices and Liquidity of the Insurance companies in Nigeria. Specifically, the study set out to ascertain the extent at which the shareholders fund has significantly affected the share prices of insurance companies and to determine whether the shareholders fund has any significant impact on the liquidity of insurance companies. The Ex-post facto research design was adopted. The study was anchored on value increasing theory. A sample of 14 insurance companies was purposely selected from a population of 29 insurance companies listed on the Nigeria Stock Exchange. Annual time series data were obtained for the variables and the parameters of the model were estimated by means of Ordinary Least Squares (OLS) method of econometric regression with emphasis on the Chow Test of structural stability. Findings from the data and hypothesis testing show that the insurance companies' recapitalization has significant positive impact on the insurance companies quoted share prices. The implication is that recapitalization programme has made insurance companies to be more adequately capitalized and less risky after the programme. The study recommended that the increase in the insurance company liquidity after recapitalization should be invested in such a way that it adds value to the shareholders' wealth.

Keywords: Recapitalization, Liquidity, Share prices, Impact

INTRODUCTION

Recapitalization is the most notable reform introduced in the insurance industry. Following the completion of the 2006/2007 recapitalization exercise, which also involved quite a number of consolidations, the number of insurance companies dropped to 27 as at the end of 2009 (Shorunke, Akinola, Ajayi Ayeni & Popoola 2014). The encouraged strategic mergers and acquisitions among the then existing insurance companies made companies operating in the insurance industry have their share capital base increased. However, the last increase in the share capital base occurred in the year 2007 and since then insurance companies witnessed tremendous increase in their capital base (Deyoung & Delong, 2007).

Insurance is understood by most people to be critical to a well-functioning economy as it provides payment in the event of unexpected losses (Yusuf, 2011). Insurance introduces security in to personal and corporate business situation and serves as a basis of credence as no financial institution would lend money for the purchase of capital goods without risk protection. In Nigeria, the insurance industry plays an important role through risk bearing and other financial services, employment of labor, payment of tax and providing vehicle for investors (Ujunwa & Modebe, 2011). In view of the above, the recapitalization exercise become inevitable in order to strengthen the competitiveness and

operational capabilities of insurance companies in Nigeria with a view to enhancing global and public confidence in the Nigerian insurance system and the economy in general.

Nnanna (2005) posits that historically the Nigerian insurance companies had evolved in three stages. The first stage can be best described as the unguided *laissez-faire* phase. This was basically because governmental regulation in the sector was low and the minimum paid up capital required to start up an insurance company was low, making it the business of choice for anyone who could afford the capital. The second stage was the control regime (1988-1997), when the Insurance Decree came into force. It is against this back ground that this study work seeks to study the effect of the re-capitalization on the Share Prices and Liquidity of insurance companies in Nigeria from 2000 to 2014.

Statement of the Problem

The scenario of insurance business in Nigeria has been characterized by low capitalization which consequently transcend into dearth of human capital and professional skills, poor return on capitals, prominence of unethical practices, non- prompt payment of claims, low contribution to GDP/capital figures, lack of innovation in product development, lack of awareness on the part of the consumers on the uses/suitability of insurance products and so on (Chukwulozie 2008). The International Insurance Fact Book (2015), also revealed that in 2013 insurance penetration in Algeria was 0.68%, it was 0.68% for Egypt, 3.41% for Kenya, 5.48% Mauritius, 0.36% for Nigeria, 15.48% for South Africa, 1.76% for Tunisia and 1.5% for Zimbabwe (Olayungbo & Akinlo, 2016). The implication of these surveys is that Nigeria's overall Insurance sector is the least attractive of any of the Africa's countries. To this end, there is the need for consolidation for the risk adjusted capitalization to enhance the ability of the Insurance companies in Nigeria to adequately cover for Policy holders in the world of increasing risks. The apparent lack of broad based ownership together with a limited capital accounted for the fundamental short comings of Insurance sector in Nigeria (Obaremi 2007). These problems form part of the developmental problems in Nigeria whereby all existing properties at the Federal, State and Local government levels are less than 10% insured while household items have insignificant proportion of insurance with more than 70% of private property and businesses uninsured (Olaleye & Adegoke 2009). The gaps in the underwriting of insurable risks and economic growth have remained wide due to the failure of various consolidation policies of the government in the past. These concerns underscore the need for 2006 insurance companies' recapitalization exercise. Many of the researchers on the evaluation of the impact of Insurance companies' consolidation to economic growth have provided a fertile interface between economic theorists and empirical economists. In most cases, conclusions from such studies attempt to link the risk management systems of the insurance industries through their risk taking abilities that are capable of eliciting innovation for the growth and development of an economy (Obaremi 2007).

While re-capitalization of Nigerian insurance companies may address the above concern, the impact of the recapitalization on insurance share prices and liquidity of insurance companies would not seem to have been empirically investigated. Hence, the need for this study.

Objectives of the Study

The specific objectives the study are as follows:

1. To ascertain the impact of shareholders' fund on the share prices of insurance companies in Nigeria.

2. To find out whether the shareholders' fund has any significant impact on the liquidity of insurance companies in Nigeria.

REVIEW OF RELATED LITERATURE

Conceptual Review

The concepts of the research study were reviewed for the purpose of providing adequate justice to the study.

Concept of Recapitalization

Recapitalization is predicated upon the need for reorientation and repositioning of an existing status quo in order to attain an effective and efficient state (Jegede 2014). The low capitalization of Nigerian insurance companies may be a fundamental bottleneck that may inhibit the functioning of the institutions for growth and achievement of core objective in the drive towards enhancing and sustaining the economic and social imperatives of human endeavor carried out through either government institutions or private enterprises. Oke (2012) opined that recapitalization becomes inevitable in the light of the global dynamic exigencies and emerging landscape. Consequently, the insurance sector, as an important sector in the financial landscape needs to be recapitalized in order to enhance its competitiveness and capacity to play a fundamental role of financing investments.

Consolidation is viewed as the process of merging insurance company with other insurance companies and with a simultaneous increase in size and concentration of the consolidated entities in the sector (BIS, 2001). It is mostly motivated by technological innovations, deregulation of financial services, enhancing intermediation and increased emphasis on shareholders' value, privatization and international competition (Berger 2003, 1999; De Nicolo & Gianni 2003; IMF 2001).

Share Price

Hughes, Lang, Mester, and Moon (1999), define a share price as the price of a single share of a number of saleable stocks of a company, derivative or other financial asset. In layman's terms, the stock price is the highest amount someone is willing to pay for the stock, or the lowest amount that it can be bought for.

When viewed over long periods, the share price is related to expectations of future earnings and dividends of the firm over short periods, especially for younger or smaller firms, the relationship between share price and dividends can be quite unmatched (Wikipedia).

Liquidity

This is a measure of a company's ability to meet its short-term obligations using its most liquid assets. Udoiden and Acha (2012), viewed accounting liquidity as the ease with which a company can pay its bills and liabilities over the next year, especially if it must convert its assets into cash in order to do so. Two common ways to measure accounting liquidity are the current ratio and the quick ratio.

The amount of cash a company has on hand or can generate quickly reveals how healthy the company is financially (Adeleye & Maiturare 2012). High levels of available cash indicate that the business can pay off debt easily when due dates occur. The types of assets a company has and the marketability of those assets are where a discussion of financial liquidity begins.

Facet of Reforms and Conceptual Issues on Consolidation in the Insurance Sector

A combination of many weak elements in financial institutions could jeopardize the health of the insurance system. This results primarily from extraction of rents which are made possible through weak regulatory and supervisory framework, weak safety nets arrangement, poor crisis resolution techniques, poor corporate governance and the structure of the insurance system (Ajayi 2005). In view of the above, the facets of insurance sector reforms aimed at ensuring a healthy ambience encompassed reforming the regulatory and supervisory framework, the safety net arrangements, crisis resolution mechanisms, shareholding structure and enthronement of good corporate governance practices (Ajayi, 2005).

While reforms in the insurance sector are aimed at addressing issues such as governance, risk management and operational inefficiencies, the vortex of the reforms is around firming up capitalization (Ajayi 2005). Capitalization is an important component of reforms in the insurance industry, owing to the fact that insurance with a strong capital base has the ability to absolve losses arising from compensation liabilities. Attaining capitalization requirements is achieved through consolidation, convergence as well as an efficient capital market. Thus recapitalization is primarily driven by the need to achieve the objectives of consolidation, competition and convergence (Decan, 2004).

Consolidation and convergence are achieved through mergers and acquisitions. A merger is combination of two or more separate firms into a single firm. Ajayi (2005), opined that acquisitions, on the other hand, take place where a company takes over the controlling shareholding interest of another company. He concluded that, at the end of the process, there exist two separate entities or companies. The targeted company becomes either a division or a subsidiary of the acquiring company.

Ajayi (2005), believe that an early view of consolidation conceived it in terms of the relative cost efficiency where larger companies could eliminate excess capacity in the areas of data processing, marketing, or overlapping branch networks. Cost efficiency could also improve if more efficient insurance acquired less efficient ones. He said that a 'newer' concept of consolidation viewed mergers as not just about adjusting inputs to affect costs; but, also involves adjusting output (product) mixes to enhance revenues. The study of Akhaveinet, Berger and Humphrey (1997), supported this view and found that insurance mergers do tend to be associated with improvements in overall performance, partly because insurance achieved higher valued output taxes through a shift toward higher yielding insurance policies away from securities. These studies revealed that merged insurance experienced a lowering of their cost of borrowed funds, without needing to increase capital ratios. The lower cost of funds consistent with a decline in the overall risk of the combined insurance compared with that of the merger partners taken separately. The sources of diversification could be differences in the range of services, the portfolio mixes, or the regions served by the merging insurance (FRBSF, 1998).

Rationale for Recapitalizing Nigerian Insurance Companies

The issue of re-capitalization is a major reform objective; re-capitalization means increasing the amount of long-term finances used in financing the organization (Ikegwu, Obidiegwu, Olufolabo & Obafemi 2016). They argued that re-capitalization entails increasing the debt stock of the company or issuing additional shares through existing shareholders or new shareholders or a combination of the two. It could even take the form of mergers and acquisitions or foreign direct investment.

According to Adegaju (2008), whichever form recapitalization takes the end result is that the long term capital stock of organization is increased substantially to sustain the current economic trend in the global world. Asedionlen (2004), opined that re-capitalization may raise liquidity in short term but will not guarantee a conducive macroeconomic environment required to ensure high asset quality and good profit.

Okolie (2006), opined that low capitalization of the insurance has made them unable to finance the economy, more prone to unethical and unprofessional practices.

Mergers and Acquisitions as Tools for Consolidation

People have been shaping and reshaping business organisations for many centuries. A large number of business combinations or mergers had taken place in the last hundred years in Malaysia Latin America and in the Asian countries, contributing significantly to the development of the economy (Osho 2004) and (Ajayi, 2005). Business organizations are products of their historical and social environments. Thus we can understand the evolution of business combination in terms of how people had dealt with the issue of growth and survival at particular times in history. A strategic plan will influence the types of markets, technological environment and competition with which the organization must contend. Growth is a major objective of most corporate enterprises and may take many forms. Growth in sales is needed to increase the firm's share of the market and to solidify the firm's position. Growth in earnings per share is essential for the firm's securities to become more attractive in the capital market. Conglomerate diversification is pursued to reduce or spread business risks, insulate earnings from downturn in business and decrease the cost of capital. Umoh (2004), posited that mergers and acquisitions are expected to address the problem of distress among insolvent companies without an initial resort to liquidation. Soludo (2004), opined that mergers and acquisitions are aimed at achieving cost efficiency through economies of scale and diversify and expand on the range of business activities for improved performances. Yener and David (2004), observe that mergers and acquisitions played an important role in improving after merger performance which is a stimulus for efficiency and adds significantly to profits of the banking industry.

2.2 Theoretical Framework

The study is anchored on the value increasing theory. The theory is as discussed below.

Value increasing theory emanates from the marginal theory of value. According to Taylor (1996), the marginal theory of value finds value at the margin of production, as well, the marginal theory of value, finds the determination of value in the intersection of the demand force of utility and the supply force of cost.

Hence, if we observe a merger deal, efficiency theory predicts value creation with positive returns to both the acquirer and the target. Banerjee and Eckard (1998) evidence this suggestion.

Empirical Reviews

The scholars under review are of divergent opinion on the success of recapitalization programme of insurance companies in Nigeria and other part of the world. Some of the authors agreed that the activities of the insurance companies have made significant impact on the insurance companies' profitability, net assets, liquidity, and gross earnings. This position is supported by Soekaruo & Azhari (2009), Adeleke & Maiturare (2012), Udoiden & Acha (2012), Oteino (2015), Lole (2012)

Gugong, Arugu & Dandago (2014), Boadi, Antwi & Lartey (2013), LIBuli, Sakataka & Wandera (2014), Kasturi (2006), Csillag & Pinanelli (2008), Kaire (2013), Eze & Okoye (2013), Mwangi & Marigu (2013), Ahmed (2015) and Epetmehin (2012).

Most of the studies reviewed have one short comings or the other. Momoh & Ukpong, (2013), Mitema (2014), Cole (2012), Yook (2004), Obaremi (2007) and

Epetimehi (2012), carried out their studies either using small unit sampled insurance companies ranging between one insurance company to 8 insurance companies with no statistical evidence and test before drawing conclusions. The size of the insurance company recapitalization was not also put into consideration. The gestation period between the before and after recapitalization period ranges between one financial year before recapitalization and one financial year after recapitalization and some are maximum of three years pre and post recapitalization programmes with much emphasis on financial ratios are inadequate (Ewedemi & Lee 2015, Momoh & Ukpong 2013, Babatunde et al 2014). The likes of Oteino(2015), Mudaki, Wanjere, Ochieng & Odera (2012) and Muya (2013) only reviewed the insurance companies' activities and performance after recapitalization thereby indicating that the study is only post recapitalization activities and performance. There are some studies that their focus is not directly on recapitalization and financial system performance.

METHODOLOGY

Ex-post facto design was adopted in this study.

The population of the study consists of the twenty-nine (29) insurance companies listed on Nigerian Stock Exchange (NSE) operating within the study period.

Fourteen (14) listed insurance companies were purposely selected for this research work. The main goal of choosing purpose sampling is to focus on particular characteristics of the population that are of interest, which will best enable the researcher to answer his research questions (Nwana, 1981). Absolute figures of the sampled insurance companies' shareholders fund, liquidity and share prices were employed to carry out our study.

Method of Data Analysis

Annual time series data were obtained for the variables and the parameters of the model were estimated by means of Ordinary Least Squares (OLS) method of economics regression with emphasis on Chow Test of structural stability and the tool of analysis is E-Views Version.

The Chow Test is a special kind of f-test propounded by Chow (1960). Just as in the present study under present study under review, a series of data can contain a structural break. In order to test and accommodate for such a structural break. Chow's first test often comes in handy. The researcher used regression analysis because the researcher wanted to establish whether the recapitalization has significant effect on the financial performance of insurance companies

Hypotheses

The following Null hypotheses (H₀) would be tested:

H₀₁: Shareholders' fund has no significant effect on the share prices of insurance companies in Nigeria

H₀₂: Shareholders' fund has no significant effect on the liquidity of insurance companies in Nigeria

Test of Hypothesis

H₀₁: Shareholders' fund has no significant effect on the share prices of insurance companies in Nigeria

The extract from the share prices of the sampled insurance companies was used to test the above hypothesis two.

Table 4.1: Showing Regression Result for Shareholders fund against Share Prices before Recapitalization

Dependent Variable: BSP
 Method: Least Squares
 Date: 08/23/16 Time: 13:47
 Sample (adjusted): 2000 2006
 Included observations: 7 after adjustments

Variable	Coefficient	Std. Error	t-Statistic	Prob.
BSP	0.257996	0.015672	16.46178	0.0000
C	100496.8	25103.73	4.003262	0.0103
R-squared	0.981883	Mean dependent var		414770.0
Adjusted R-squared	0.978260	S.D. dependent var		292508.9
S.E. of regression	43128.84	Akaike info criterion		24.41673
Sum squared resid	9.30E+09	Schwarz criterion		24.40127
Log likelihood	-83.45855	Hannan-Quinn criter.		24.22572
F-statistic	270.9903	Durbin-Watson stat		1.598126
Prob(F-statistic)	0.000015			

Source: The Researchers' Computation Using E-view 7.1

Table 4.2: Showing Regression Result for Shareholders fund against Share Prices After Recapitalization

Dependent Variable: ASP
 Method: Least Squares
 Date: 08/23/16 Time: 13:46
 Sample (adjusted): 2008 2014
 Included observations: 7 after adjustments

Variable	Coefficient	Std. Error	t-Statistic	Prob.
ASF	0.363876	0.165596	2.197369	0.0794
C	714506.8	996060.3	0.717333	0.5053
R-squared	0.491272	Mean dependent var		2897134.
Adjusted R-squared	0.389526	S.D. dependent var		251326.5
S.E. of regression	196368.5	Akaike info criterion		27.44833
Sum squared resid	1.93E+11	Schwarz criterion		27.43288
Log likelihood	-94.06915	Hannan-Quinn criter.		27.25732
F-statistic	4.828429	Durbin-Watson stat		2.365107
Prob(F-statistic)	0.079356			

Source: The Researchers' Computation Using E-view 7.1

Table 4.3: Showing Regression Result on Share Prices and Shareholders fund

Dependent Variable: DSP
 Method: Least Squares
 Date: 08/18/16 Time: 08:38
 Sample: 2000 2014
 Included observations: 15

Variable	Coefficient	Std. Error	t-Statistic	Prob.
C	-122464.0	119027.6	-1.028871	0.3223
DSF	0.485707	0.026406	18.39351	0.0000
R-squared	0.962997	Mean dependent var		1700772.
Adjusted R-squared	0.960150	S.D. dependent var		1278439.
S.E. of regression	255206.5	Akaike info criterion		27.86110
Sum squared resid	8.47E+11	Schwarz criterion		27.95551
Log likelihood	-206.9582	Hannan-Quinn criter.		27.86009
F-statistic	338.3214	Durbin-Watson stat		1.788773
Prob(F-statistic)	0.000000			

Source: The Researchers' Computation Using E-view 7.1

Table 4.4: Showing Chow Test Result on Share prices and Shareholders fund

Chow Breakpoint Test: 2007
 Null Hypothesis: No breaks at specified breakpoints
 Varying regressors: All equation variables
 Equation Sample: 2000 2014

F-statistic	5.859585	Prob. F(2,11)	0.0185
Log likelihood ratio	10.87971	Prob. Chi-Square(2)	0.0043
Wald Statistic	11.71917	Prob. Chi-Square(2)	0.0029

Source: The Researchers' Computation Using E-view 7.1

The regression result for both periods as shown in Tables 4.1 displays a significant relationship of p-value of 0.000 while that of after recapitalization in table 4.2 displays an insignificant relationship with a p- value of 0.07. The analysis of the combined regression data of shareholders' fund and share prices in Table 4.3 further shows a p-value of 0.000. The chow test result in Table 4.4 however revealed that the recapitalization has a positive effect on the share prices of quoted insurance companies in Nigeria with the calculated value of 5.859585 being higher than the Table value of 3.982298. Also the probability (2,11) displays 0.0185 which is lower than 5%, consequently, the null hypothesis is rejected for the alternative. That is the recapitalization has a positive effect on share prices of listed insurance companies in Nigeria.

H₀₂: Shareholders' fund has no significant effect on the liquidity of insurance companies in Nigeria

The extract from the liquidity of the sampled insurance companies was used to test the above hypothesis three.

Table 4.5: Showing Regression Result for Liquidity and Shareholders Fund Before Recapitalization

Dependent Variable: BLIQUIDITY

Method: Least Squares

Date: 08/23/16 Time: 09:24

Sample (adjusted): 2000 2006

Included observations: 7 after adjustments

Variable	Coefficient	Std. Error	t-Statistic	Prob.
C	245030.3	128948.1	1.900224	0.1158
BSF	0.866323	0.080503	10.76134	0.0001
R-squared	0.958611	Mean dependent var		1300324.
Adjusted R-squared	0.950334	S.D. dependent var		994063.0
S.E. of regression	221536.1	Akaike info criterion		27.68952
Sum squared resid	2.45E+11	Schwarz criterion		27.67406
Log likelihood	-94.91330	Hannan-Quinn criter.		27.49850
F-statistic	115.8064	Durbin-Watson stat		1.923686
Prob(F-statistic)	0.000120			

Source: The Researchers' Computation Using E-view 7.1

Table 4.6: Showing Regression Result for Liquidity and Shareholders Fund After Recapitalization

Dependent Variable: ALIQUIDITY

Method: Least Squares

Date: 08/23/16 Time: 09:39

Sample (adjusted): 2008 2014

Included observations: 7 after adjustments

Variable	Coefficient	Std. Error	t-Statistic	Prob.
C	7189186.	5211992.	1.379355	0.2263
ASF	-0.429708	0.866501	-0.495912	0.6410
R-squared	0.046880	Mean dependent var		4611682.
Adjusted R-squared	-0.143744	S.D. dependent var		960783.4
S.E. of regression	1027519.	Akaike info criterion		30.75815
Sum squared resid	5.28E+12	Schwarz criterion		30.74269
Log likelihood	-105.6535	Hannan-Quinn criter.		30.56714
F-statistic	0.245929	Durbin-Watson stat		2.067642
Prob(F-statistic)	0.640983			

Source: The Researchers' Computation Using E-view 7.1

Table 4.7: Showing Regression Result on Liquidity and Shareholders Fund

Dependent Variable: D LIQUIDITY

Method: Least Squares

Date: 08/18/16 Time: 12:05

Sample: 2000 2014

Included observations: 15

Variable	Coefficient	Std. Error	t-Statistic	Prob.
C	467114.5	354806.7	1.316532	0.2107
DSF	0.689868	0.078714	8.764205	0.0000
R-squared	0.855252	Mean dependent var		3056729.
Adjusted R-squared	0.844118	S.D. dependent var		1926803.
S.E. of regression	760739.4	Akaike info criterion		30.04554
Sum squared resid	7.52E+12	Schwarz criterion		30.13994
Log likelihood	-223.3415	Hannan-Quinn criter.		30.04453
F-statistic	76.81129	Durbin-Watson stat		1.970844
Prob(F-statistic)	0.000001			

Source: The Researchers' Computation Using E-view 7.1

Table 4.8: Showing Chow Test Result for Liquidity and Shareholders Fund

F-statistic	0.762825	Prob. F(3,8)	0.5459
Log likelihood ratio	3.522160	Prob. Chi-Square(3)	0.3179
Wald Statistic	2.545488	Prob. Chi-Square(3)	0.4671

Source: The Researchers' Computation Using E-view 7.1

The regression result of Shareholders fund against Liquidity for the period before and after recapitalization in Tables 4.5 and 4.6 showed that the relationship portrayed a significant relationship between shareholders' fund and Liquidity with a P-value of 0.0001 before recapitalization and an insignificant relationship with a p- value of 0.6410 after the recapitalization. Table 4.7 of the combined regression result of Shareholders fund against Liquidity show a significant relationship with p- value of 0.000.

Similarly, the R-Square in the table showed the extent the independent variable can explain the dependent variable. Thus an R^2 value of over 86% in table 4.7 is quite high. Simply put therefore, the Shareholders fund explains the Liquidity level at 86%.

Further, the Chow test in table 4.8 showed an F statistics (calculated) value of 0.762825 which is less than the F_{tab} value of 4.066181 at Prob. F(3,8). We therefore accept the null hypothesis which states that the insurance companies' recapitalization has no significant effect on the liquidity of the companies.

4.4 Discussion of Findings

The researcher discovered that recapitalization has no significant impact on the liquidity of

the insurance companies. However, the study showed that the recapitalization has a positive impact on the listed companies' share prices.

The implication of the financial system consolidation exercise is that recapitalization has enabled the Insurance increase their market power, induce restructuring and engender the alignment and re-alignment of insurance companies into the mergers of some and acquisitions of others. The recapitalization programme also makes insurance to be more adequately capitalized and less risky after the programme. These findings are not in conformity with the study a priori expectation.

Summary of Findings

In the course of this study, after analyzing the data collected the following findings were made:

1. That the recapitalization has a positive significant impact on their share prices.
2. Recapitalization has negative significant impact on the liquidity of the companies under review.

Conclusion

Insurance sector reforms in Nigeria are driven by the need to deepen the country financial system and reposition the Nigeria economy for growth; to become integrated into the global financial structural design and evolve an insurance industry that is consistent with regional integration requirements and international best practices. Capitalization is an important component of reforms in the Nigeria insurance industry, owing to the fact that an insurance company with a strong capital base has the ability to absolve losses arising from claims and settlements liabilities.

Recommendations

1. The management of other insurance companies where recapitalization do not have significant impact on their share prices should strive more on their management efficiency in order to ensure that this translate to an improvement in the shareholders' wealth.
2. The expected increase in the insurance companies' liquidity after recapitalization should be invested in such a way that it will add value to the shareholders' wealth.

REFERENCES

- Adeyele, J. S., & Maiturare, M. N. (2012). Repositioning the Nigerian insurance industry for sustainable development: Risk management perspective. *European Journal of Business and Management*, 4(5), 22-30.
- Ahmed, I. (2015). Effects of capitalize on the profitability of listed insurance firms in Nigeria. *African Journal of Business Management*, 10(5), 52 -62
- Ajayi, M. (2005). Banking sector reforms and bank consolidation: A conceptual Framework. *Bullion*, 29 (2), 12-24
- Akhavein, J.D. Berger, A.N. & Humphrey, D. (1997). The effects of mega merger on efficiency and prices: Evidence from an insurance company Profit Function. *Review of Industrial Organisation*, 12 (2), 357-372
- Asiedion, R. (2004). For the economic and financial interest of Nigeria. *Niger World*, 1 (2), 12-27
- Babatunde A. L., Edwin, T. K., Adedire, O. T. & Oluwaremi, F. (2014). Measuring impact of corporate governance on the performance of the Nigerian insurance company. *International Journal of Economics, Commerce and Management*, 11(11), 1-17.

- Banerjee, A. & Eckard, E.W. (1998). Are mega-mergers anticompetitive? evidence from the first great merger wave. *Rand Journal of Economics*. 12(3), 223-235
- Berger, A.N. (2003). The economic effects of technological progress: evidence from the banking industry. *The Journal of Money, Credit and Banking*, 35 (1), 80-92
- Boadi, E. K., Antwi, S., & Lartey, V. C. (2013). Determinants of profitability of insurance firms in Ghana. *International Journal of Business and Social Research*, 3(3), 43-50.
- Chukwulozie, O. (2008). Benefit of insurance recapitalization to the economy. *Lagos Organizational Review*, 11, 53-60.
- De Nicolo & Gianni, T (2003). Company consolidation, internationalization and conglomeration trends and implications for financial risks. *IMF Working Paper* 03(158).
- Deccan, H. (2004). New banking reforms to focus on consolidation. New Delhi DHNS: www.deccanherald.com.
- Epetimehin, E. & Ekundayo, O. A. (2012). The impact of risk pricing on profit maximization of insurance companies. *International Journal of Academic Research in Economics and Management Sciences*. 1(4), 26-36.
- Ewedemi, S., & Lee, W. (2015). Insurers' capital adequacy: the Nigerian experience. *European Journal of Business and Management*, 4(5), 22-30.
- Eze, O.R & Okoye V. (2013). Analysis of insurance practices and economic growths in Nigeria: using co-intergration test and error correction model. *Global Advanced Research Journal of Management and Business Studies*, 2 (1), 15-27
- Hughes, J. P. Lang, W. Mester, L. J & Moon, C. G. (1999). The dollars and sense of bank consolidation. *Journal of banking and finance*, (23) 150-165
- Gugong, B. K., Arugu O. L. & Dandago K. I., (2014). The impact of ownership structure on the financial performance of listed insurance firms in Nigeria. *International Journal of Academic Research in Accounting, Finance and Management Sciences* 4(1), 409-416
- Kasturi, R. (2006). Performance management in Insurance Corporation. *Journal of Business Administration online*, 5(1), 27-39
- Ikegwu, M.E., Obdiegwu, S.O., Olufolabi O.O., Omomwunmi, F.O. (2016), Critical analysis on the post economic meltdown financial performance of Guaranty Access Bank in Nigeria. *International Journal of Science Society Yaba Tech* 4(1), 8-1
- Kiarie, F. M. (2013). *Strategy implementation and performance of insurance companies in Kenya* (Doctoral dissertation, University of Nairobi).
- Libuli, D. O., Sakataka, W., & Wandera, R. (2014) An assessment of operational strategies influencing the growth of insurance industry Kenya. *European Journal of Globalization and Development Research*, 8(1), 410-425
- Lole, T. M. (2012). The effects of mergers and acquisitions on financial performance of insurance companies in Kenya. Master's degree thesis, University of Nairobi,
- Mitema, V. M. (2014). *The effect of mergers and acquisitions on value creation of insurance companies in Kenya*. (Doctoral dissertation, University of Nairobi).
- Momoh, O. A., & Ukpung, M. S. (2013). Corporate governance and its effects on the Nigeria insurance industry. *European Journal of Globalization and Development Research*, 8(1), 477-491
- Mudaki, A. L., Wanjere, D., Ochieng, I. & Odera, O. (2012). Effects of operational factors on organizational performance in Kenyan insurance industry. *International journal of business and social science*, 3(17). 567-582
- Muya, C. M. (2013). An investigation into factors that determine financial performance of insurance companies in Kenya. *Unpublished MBA project, University of Nairobi*.
- Mwangi, M. & Marigu, J.W. (2013) An investigation of the factors that affect the profitability of general insurers in Kenya. *European Scientific Journal*. 9(1), 311-322
- Nnanna, O.J. (2005). Beyond bank consolidation: the impact on society. A paper presented at the annual CBN fourth monetary policy conference held in Abuja, 18th -19th November.

- Nwana, O. C. (1981). *Introduction to education research*. Ibadan: Heinemann Educational Books Ltd.
- Obaremi, N. (2007). Insurance in Nigeria African business special report.
- Oke M.O. (2012), Marketing strategies and bank performance in Nigeria a post consolidation analysis. *Research Journal of Finance and Accounting*, 3 (5), 93-94
- Okolie, A.O. (2006). Corporate profitability and earnings. *ICAN Students Journal*, 10 (4.), 5-10
- Olaleye, A., & Adegoke, O. J. (2009). Homeowners' perception of insurance of real estate development in Lagos. Nigeria. *International Journal of Housing Markets and Analysis*, 2(2), 179-189.
- Olayungbo, D. O. & Akinlo, A. E. (2016). Insurance penetration and economic growth in Africa: Dynamic effects analysis using Bayesian TVP-VAR approach. *Journal of Cogent Economics & Finance*, 4(1), 1-3
- Osho, M (2004). Consolidation through mergers and acquisitions: the African experience. Conference proceedings on consolidation of Nigeria banking industry, CBN, Abuja.
- Otieno, H. Z. (2015). *Competitive strategies adopted by Insurance brokers in Kenya to enhance competitive advantage*. (Doctoral dissertation, University of Nairobi -Published).
- Pignanelli, A., & Csillag, J. M. (2008). The impact of quality management on profitability: an empirical study. *Journal of operations and supply chain management*, 1(1), 66-77.
- Shorunke, O.A., Akinola, A.O., Ajayi, S. A. Ayeni M..A., Popoola S.A., (2014), Organizational support knowledge sharing and utilization as correlates of social capital of insurance managers in Lagos. *Information and Knowledge Management*, 4(8), 8-10
- Soekarno, S., & Azhari, D. A. (2009). Analysis of financial ratio to distinguish Indonesia joint venture general insurance company performance using discriminant analysis. *The Asian journal of technology management*, 2(2), 110-122.
- Soludo, C (2004). Beyond consolidation: attaining value maximization. A key Note Address Presented by the Governor of the Central Bank of Nigeria During the FITC 21st Annual Directors Seminar, Abuja.
- Taylor, K. S. (1996). *Human society and the global economy*. www.online.bcc.edu/econ100/ksttext/chaplist.htm
- Udoidem, J. O., & Acha, I. A. (2012). Corporate restructuring through mergers and acquisition: experience from Nigeria. *International Business Management*, 2(3), 78-84
- Ujunwa, A. & Modebe, N.J. (2011). Repositioning insurance industry for operational efficiency. *The Nigeria Case Journal of Applied Finance and Banking*, 1(3), 21-33
- Umoh, P. N. (2004). Capital restructuring of banks: conceptual framework. *Bullion*, 2-5
- Yener, A. & David, M. (2004). Mergers and acquisitions and banks performances in Europe: The role of strategic similarities. Euro Central Bank Working Paper 398, Oct
- Yook, K. C. (2004). The measurement of post-acquisition performance using economic value added. *Quarterly Journal of Business and Economics*, 9(8). 78-93
- Yusuf, M.A. (2011). An evaluation of the impact of the consolidation of the insurance companies on the economic growth and development in Nigeria. *Msc Thesis Submitted to the Dept. of Economic Faculty of Social Sciences Ahmadu Bello University, Zaria*
- Annual reports and accounts of the sampled insurance companies (2000-2014)
- Business investment services (2001)
- Bank and other financial institutions acts (2007)
- Central Bank of Nigeria, annual report and financial statement (2012)
- IMF (2001). Financial sector consolidation in emerging markets. Edtd by Donal J., Garry J. & Schinast M. (Washington)